



---

# THE ROLE OF THE VILLAGE HEAD AND GOVERNMENT OFFICIALS IN FORMING AN INDEPENDENT VILLAGE (CASE STUDY OF CIBEBER VILLAGE, KIARAPEDES DISTRICT, PURWAKARTA REGENCY)

By

Rd. Muhammad Ilham Saeful Millah<sup>1</sup>, Selvia Ru'yatus Saefullah<sup>2</sup>, Muhamad Riziq Haikal<sup>3</sup>, Dadan Miftahudin<sup>4</sup>, Fina Lafiyah<sup>5</sup>, Neng Puja Nurmalasari<sup>6</sup>

<sup>1,2,3,4,6</sup>Islamic Religious Education Study Program, STAI Riyadhul Jannah, Indonesia

<sup>5</sup>Madrasah Ibtidaiyah Teacher Education Study Program, STAI Riyadhul Jannah, Indonesia

Email: <sup>1</sup>[ilhamsaeful55@gmail.com](mailto:ilhamsaeful55@gmail.com), <sup>2</sup>[Selvia.ruyatus1@gmail.com](mailto:Selvia.ruyatus1@gmail.com), <sup>3</sup>[riziqhaikal77@gmail.com](mailto:riziqhaikal77@gmail.com),

<sup>4</sup>[dadanmiftahuddin044@gmail.com](mailto:dadanmiftahuddin044@gmail.com), <sup>5</sup>[finalafiyah18@gmail.com](mailto:finalafiyah18@gmail.com), <sup>6</sup>[pujanurmala09@gmail.com](mailto:pujanurmala09@gmail.com)

---

## Article Info

### Article history:

Received July 08, 2023

Revised Aug 23, 2023

Accepted Sept 26, 2023

---

### Keywords:

Independent Village

Public

Cibeber Village

---

## ABSTRACT

The role of the village head, village officials and the entire community is to shape Cibeber village independent village. Building an independent village is not an easy thing, it requires a lot of effort and time. Therefore, collaboration between Heads and Heads is needed village, village officials and all elements of society to make village activities and all village development a success, considering that in Cibeber village itself the enthusiasm of the community is extraordinary in making all village programs a success and mutual cooperation in village development, through the role of the village head who collaborates with the village community to make Cibeber village one of the independent villages in Kiarapedes District, Purwakarta Regency. The research method uses qualitative methods in the form of data analysis technique which consists of three components: data reduction, data presentation and data verification and drawing conclusions. The results and analysis found that the supporting factors for the formation of independent villages include equitable village development, quality human resources, and all village programs can be realized well as well as the role of the village head and participation of the community who assists the village head in development for the development and formation of an Independent Village which influences the progress of the Independent Village in Cibeber Village.

---

### Corresponding Author:

Rd. Muhammad Ilham Saeful Millah,

Islamic Religious Education Study Program,

Riyadhul Jannah Islamic College,

Jl. Raya Prapatan Bandung, Jalancagak, Subang, West Java, Indonesia.

Email: [ilhamsaeful55@gmail.com](mailto:ilhamsaeful55@gmail.com)

---

## 1. INTRODUCTION

Support in realizing the vision of the Village Law is to develop an Indonesian society that is independent and has personality. Village reform is a necessity that must be achieved through Law Number 6 of 2014 and its derivative laws and regulations. <sup>1</sup>In Cibeber village itself, the village head made a village develop into an independent village without escaping the enthusiasm and participation of the community itself, considering that all elements of society participated in advancing the village which was initially a developing village into an independent village.

By seeing how much prosperity and development has increased in Cibeber village, we need to have benchmarks. This increase can be marked by structural changes in several fields such as education, health, economics, politics and culture. <sup>2</sup>In Indonesia, especially in villages, to see how advanced and developed a village is can be seen from its status. The status of this village can be known through the progress and independence of the village which is determined based on the developing village index. The classification of village status includes independent villages, developed villages, developing villages, underdeveloped villages and very underdeveloped villages.

---

<sup>1</sup> Budi Harjo, 'Model for Building an Independent Village', *Journal of Social and Humanist Sciences*, 2.1 (2017), 27–35.

<sup>2</sup> Miratun Nur Arifah and Nugrahani Kusumastuti, 'Strategy to Accelerate Independent Village Development: Study in Kemadang Gunungkidul Village', *Journal of Community Empowerment: Media for Thought and Da'wah for Development*, 2.1 (2019), 169–88 <<https://doi.org/10.14421/jpm.2018.021-09>>.

One of the important roles of the Village Head in running government in the village, includes implementing village empowerment programs towards independent villages.<sup>3</sup> One of the fundamental issues in the process of administering government, both at the central, regional and village levels, is how to build or create a government mechanism that can carry out its mission in creating a prosperous society in a just manner.<sup>4</sup> In the definition of a village according to Widjaja<sup>5</sup> and Law number 32 of 2004 above, it is very clear that a village is a self-community, namely a community that regulates itself.

One of the fundamental issues in the process of administering government, both at the central, regional and village levels, is how to build or create a government mechanism that can carry out its mission in creating a prosperous society with justice,<sup>6</sup> To realize community welfare, the government must carry out development based on community aspirations.<sup>7</sup>

## 2. RESEARCH METHODS

The research method used in this research is a qualitative method using a type of field research, where research is directly carried out in Cibeber Village by looking at the phenomena that occur there. In this research the author uses a case study as an approach in exploring qualitative data. After that, the researcher compiled a series of research activities.<sup>8</sup> The first step taken by the researcher was observation, where this observation focused on the community's testimony regarding the effects of this independent village,<sup>9</sup> where the residents briefly explained the independent village culture in Cibeber village, the community's limited information regarding independent villages, the community suggested us to conduct an interview with the Cibeber village head and we immediately conducted a semi-structured interview with the Cibeber village head.<sup>10</sup>

The next step, we conducted an intense interview with the Cibeber Village Head who was located at the Cibeber Village Office.<sup>11</sup> There we were given an explanation in as much detail as possible regarding the transformation of Cibeber village, which initially developed into an independent village. For the interview technique itself, the researcher prepared several points of questions to be asked of the village head, including the researcher asking<sup>12</sup>

After all the data was collected, the researcher immediately carried out data analysis techniques which consisted of three components: data reduction, data presentation and data verification and drawing conclusions. The data that the researcher obtained from interviews, observations and documentation were collected then by reduction the researcher summarized and extracted the main and important data. The presentation of data in this research is to present a collection of structured information obtained during observations and interviews with the community, village officials and the village head.<sup>13</sup> The third step in qualitative data analysis is drawing conclusions and verifying. Conclusions in qualitative research can answer the problem formulation that was formulated from the start, because

<sup>3</sup> Muryusna, 'The Leadership Role of Village Heads in Managing Village Empowerment Programs Towards Independent Villages (Case Study in Pekan Kamis Village, Tembilahan Hulu District) Indragiri Hilir Regency', *Journal of Public Administration and Bureaucracy*, 1.2 (2014), 100–110.

<sup>4</sup> Trisusanti Lamangida, Muh Firyal Akbar, and Hasna Hasan, 'Village Head Leadership in Developing Bandung Rejo Village, Boliyohuto District', *Public: (Jurnal of Administrative Sciences)*, 6.1 (2017), 68 <<https://doi.org/10.31314/pjia.6.1.68-78.2017>>.

<sup>5</sup> Zulman Barniat, 'Village Autonomy: Theoretical and Legal Conceptions', *Sociopolitical Analysis*, 5.1 (2019), 20–33.

<sup>6</sup> Ying Gao and others, 'No Title', *Aleph*, 87.1,2 (2023), 149–200 <[https://repositorio.ufsc.br/xmlui/bitstream/handle/123456789/167638/341506.pdf?sequence=1&isAllowed=y%0Ahttps://repositorio.ufsm.br/bitstream/handle/1/8314/LOEBLEIN%2C LUCINEIA CARLA.pdf?sequence=1&isAllowed=y%0Ahttps://antigo.mdr.gov.br/saneamento/prooes](https://repositorio.ufsc.br/xmlui/bitstream/handle/123456789/167638/341506.pdf?sequence=1&isAllowed=y%0Ahttps://repositorio.ufsm.br/bitstream/handle/1/8314/LOEBLEIN%2C%20LUCINEIA%20CARLA.pdf?sequence=1&isAllowed=y%0Ahttps://antigo.mdr.gov.br/saneamento/prooes)>.

<sup>7</sup> Hanif Nurcholis, 'Village Government: A Fake Government Unit in the State Administration System of the Republic of Indonesia', *Politica*, 5.1 (2014), 1–19.

<sup>8</sup> Anslem Strauss and Juliet Corbin, 'Technology, Agency Assessment And Application', *Individual Or Semi-Communal Domestic Wastewater Treatment*, 2007, 189–232.

<sup>9</sup> Ida Bagus GDE Pujaastawa, 'Interview and Observation Techniques for Gathering Information Material', *Udayana University*, 2016, 4 <[https://simdos.unud.ac.id/uploads/file\\_penelitian\\_1\\_dir/8fe233c13f4addf4cee15c68d038aeb7.pdf](https://simdos.unud.ac.id/uploads/file_penelitian_1_dir/8fe233c13f4addf4cee15c68d038aeb7.pdf)>.

<sup>10</sup> Ahmad Jaelani and others, 'USE OF ONLINE MEDIA IN THE PROCESS OF PAI TEACHING LEARNING ACTIVITIES DURING THE COVID-19 PANDEMIC (Literature Study and Online Observation)', *Journal of IKA PGSD (PGSD Alumni Association) UNARS*, 8.1 (2020), 12 <<https://doi.org/10.36841/pgsdunars.v8i1.579>>.

<sup>11</sup> Ni'matus Zakiyah and others, 'Effectiveness of the Implementation of Social Assistance from the Government for Communities Affected by Covid-19 in Gendongarum Village, Kanor District, Bojonegoro Regency', *Public Spirit: Journal of Public Administration*, 15.2 (2020), 97 <<https://doi.org/10.20961/sp.v15i2.43501>>.

<sup>12</sup> Encang Saepudin, Ninis Agustini Damayani, and Agung Budiono, 'Participation of Communities toward the Village Food Independent Program in Bandung Regency', *ISSN Social Sciences and Humanities*, 20 No.1.1 (2018), 86–94.

<sup>13</sup> By Robert and E Bob Brown, 'No Title', 1, 2004, 1–14.



the problem formulation in qualitative research is still temporary and will develop after research in the field. Conclusions on the data in this research were obtained from observations and interviews regarding what makes Cibeber village an independent village.

### 3. RESULTS AND ANALYSIS

After going through a fairly long process, the researchers were finally able to present the results of the analysis, interview, and the observation that there are two interesting sub-discussions to be included in this research, including;

#### 3.1 The Role of the Village Head in Forming an Independent Village in Cibeber Village

The village head is the sole authority in the village structure where the village head does not have representatives such as the Regent, Governor and President, but the Village Head can be said to be an independent leader who must manage all village affairs.<sup>14</sup> Apart from that, he manages government affairs. Law number 6 of 2014 states that the Village Head, namely the Village Head, is tasked with organizing the Village Government, carrying out Village Development, fostering Village community, and empowering the Village community, therefore the Village Head has a very important role and position in the Village Government.<sup>15</sup>

The very important role of the Village Head is, the Village Head as a facilitator and provider of facilities and infrastructure for all elements of society, the Village Head as a facilitator, namely providing a place in the village hall. In this case, the Village Head invited the entire Cibeber Village community to discuss development in accordance with the problems occurring in the field.<sup>16</sup> Then, based on the results of interviews with the Cibeber Village Head and direct observations in the field, the Cibeber Village Head has made efforts to develop the transportation (road) facilities and infrastructure sector for the Cibeber Village community in improving the community's economy.<sup>17</sup> With the facilitation of the Village Head, it is hoped that village communities will be able to take part in existing village programs to participate in village development, because for this year alone the Physical Development program comes from the Village Fund Allocation (ADD). From the series of development and empowerment activities carried out you can see significant changes, especially in accelerating village development, especially in Cibeber Village.<sup>18</sup>

Then the role of the village head as a Mobilizer, where the Village Head has a very central role in the development sector, because the Village Head is the planner, mover, supervisor of development, and pioneer of development.<sup>19</sup> The role of the Village Head is very important in implementing approaches and growing and developing community self-reliance to be able to realize the implementation of development that has been planned in the Village Revenue and Expenditure Budget.<sup>20</sup> Mobilizing the community in implementing development is very important for the village government, where the Head of Cibeber Village always invites village officials to mobilize the community and participate in implementing village development programs. As the Head of Cibeber Village, you must be able to mobilize the community in implementing physical and other development, as well as providing direction to the community to do something useful for the benefit of the people, as well as other long-term interests.<sup>21</sup>

Then, apart from the results of interviews with the Head of Cibeber Village, we researchers witnessed firsthand how the governance and administration in Cibeber Village is neatly organized, so it is not

<sup>14</sup> Arif Rahman Hakim, Iman Surya, and Nur Hasana, 'The Role of the Village Head in Increasing Community Participation in Development in Makmur Jaya Village, Kongbeng District, East Kutai Regent', *Government Science*, 6.3 (2018), 1111–24.

<sup>15</sup> Sumampouw Ismail Paru Selni, Kaunang Markus, 'The Role of Village Heads in Implementing Development in Lintasabu Village, Lintasabu District', *Journal of the Department of Government Science*, 2.3 (2019), 1–11.

<sup>16</sup> Farida Styaningrum, 'The Concept of a Community Economic System in Empowering Indonesian MSMEs', *E-Journal of Economics and Business, Udayana University*, 10.8 (2021), 565 <<https://doi.org/10.24843/eeb.2021.v10.i08.p01>>.

<sup>17</sup> Wayan Mahayana, 'The Role of Village Heads in Improving Village Development in Bumi Rapak Village, Kaubun District, East Kutai Regency', *EJournal of Government Science*, 1.1 (2013), 400–414 <[ejournal.ip.fisip-unmul.org](http://ejournal.ip.fisip-unmul.org)>.

<sup>18</sup> I Putu Mantraman Wahyu, Piers Andreas Noak, and Tedi Erviantono, 'The Role of Village Elites in Participation at the Local Level in the Formulation of Musrebang in Blahbatuh Village, Gianyar Regency', *Politika Udayana*, 1.1 (2016), 8.

<sup>19</sup> Puput Purnama and Lutfi Basit Sari, 'Village Head Organizational Communication in Building Village Community Awareness of Village Development', *Interaction*, 2 (2018), 47–60.

<sup>20</sup> Dimensions in Building and others, 'Dimensions of Building Transparency in Village Fund Management – Nurul KR, Dina S, Hermanto R', 7.1 (2023), 46–60.

<sup>21</sup> Samuel Dharma Putra Nainggolan, 'The Position of Village Heads as Justices of the Peace', *University of Bengkulu Law Journal*, 3.1 (2019), 54–67 <<https://doi.org/10.33369/ubelaj.v3i1.4798>>.

surprising that Cibeber Village is one of the villages that has become an independent village among ten villages in Kiarapedes, two of which have become independent villages, and one of them is Cibeber Village.<sup>22</sup>

### 3.2 Community Participation in Assisting Village Heads to Form Independent Villages

Talking about village community participation in forming independent villages essentially discusses village community empowerment, where community empowerment itself is a process where the community takes the initiative to start a process of social activities to improve their own situation and conditions<sup>23</sup>. Community empowerment can also be interpreted as an effort to transform community growth into the real strength of society, to protect and fight for values and interests in all aspects of life.

Then, as a result of observations of the community, researchers found that there were several village government efforts to form independent villages in synergy with the community, for example there was empowerment of MSMEs which were managed by the community and accommodated by the village government.<sup>24</sup> There are several types of MSMEs that are managed by the Cibeber village community, including "Nutmeg Syrup, Mangosteen Syrup, and Mangosteen Skin Tea, where these businesses are the livelihood of the Cibeber village community, the community has an important role in managing these MSMEs, community efforts from the community for the community, this is one of the causes of Cibeber village becoming an independent village, because the Cibeber Village Head applies the principle "Cibeber village people must become productive citizens, not consumptive citizens."<sup>25</sup>

Furthermore, the participation of residents to form an independent village, namely, through the awareness of Cibeber village residents in participating in building village infrastructure built by the village, the results of researchers' observations in Cibeber village, in the past 40 days, Cibeber village residents and village officials worked together. building fields and building roads, and the community's enthusiasm for community service and mutual cooperation in making all the development carried out in Cibeber village a success.<sup>26</sup>

From all the aspects above, it can be underlined that the community is the fulcrum for the formation of an independent village, because without the community participating in all village development and programs, the village head's efforts in forming an independent village will not be achieved, the key to achieving the goal. The Village Head to make Cibeber village an independent village means that communication, transparency and motivation for all elements of society must be well established. If all these components have been implemented by the village government then it is not impossible for a village to be called an independent village, such as which has happened and is being implemented in Cibeber village.

## 4. CONCLUSION

It can be concluded that a village that has achieved an independent village does not escape the role of the Village Head and the community, the village head plays the role of facilitator, motivator and mentor, where the village head in Cibeber village has successfully directed and provided stimulus to the community so that they are aware of the importance of a culture of mutual cooperation, and most importantly, the Head of Cibeber Village succeeded in changing the mindset of the community, which previously implemented a consumerist culture, into implementing a productive culture or habit.

Then the community also has a very large and maximum contribution to the formation of this independent village. Considering the enthusiasm and awareness of the community regarding development activities and all village programs, all elements of society without exception take part in making development and village programs a success. Basically the village head will not be able to make all village activities and programs a success if there is no participation from all elements of the village community, so continuity between village officials and all village residents must be well established, and also all communities must synergize, collaborate and follow all directions - direction from the village head.

## 5. ACKNOWLEDGMENTS

We would like to thank all the informants who have participated in this research, because many have made very valuable contributions to our research. We also thank our supervisors (Mr. Kyai. Rd. Muhammad Ilham Saeful

<sup>22</sup> Sari.

<sup>23</sup> Martien Herna Susanti, 'The Role of Village Facilitators in Encouraging Community Initiatives and Participation Towards an Independent Village in Gonoharjo Village, Limbangan District, Kendal Regency', *Integralistik*, 28.1 (2017), 29–39 <<https://doi.org/10.15294/integralistik.v28i1.11809>>.

<sup>24</sup> Isnaeni Rokhayati and others, 'Financial Management System as a Strategy for Strengthening Community MSMEs in Kutaliman Village, Kedungbanteng District, Banyumas Regency', *Indonesian Community Service Journal*, 2.4 (2022), 1197–1202 <<https://doi.org/10.54082/jamsi.395>>.

<sup>25</sup> Puji Hadiyanti, 'PERSPEKTIF\_Vol17-2008', *Jakarta State University Educational Science Perspectives*, 17. April (2008), 1–10.

<sup>26</sup> Riyanti Samaun, Bala Bakri, and Achmad Risa Mediansyah, 'Village Government Efforts to Encourage Community Participation in the Development of Oluhuta Village, Atinggola District, North Gorontalo Regency', *Hulondalo Journal of Government and Communication Sciences*, 1.1 (2022), 18–33 <<https://doi.org/10.59713/jipik.v1i1.18>>.



Millah, M.Pd & Mrs. Hj. Selvia Ru'yatus Saefullah S.Pd., M.TESOL) for their invaluable guidance, advice and support many during the process of this research. Thank you also to our family, especially our parents, for the moral support and motivation provided during this journal research. Thanks also to the research team (Muhamad Riziq Haikal, Dadan Miftahudin, Fina Lafi y ah) who have collaborated in collecting data and analyzing the results. Finally, thank you to all parties, especially government officials and the people of Cibeber Village who have helped and supported us in completing this research and journal. All contributions provided are very significant for the success of this research.

## REFERENCES

- [1] Barniat, Zulman, 'Village Autonomy: Theoretical and Legal Conceptions', *Sociopolitical Analysis* , 5.1 (2019), 20–33
- [2] Gao, Ying, Jianwei Zhao, Chengzhi Qin, Qingjiang Yuan, Jiangwei Zhu, Yingjie Sun, and others, 'No Title', *Aleph* , 87.1,2 (2023), 149–200 <[https://repositorio.ufsc.br/xmlui/bitstream/handle/123456789/167638/341506.pdf?sequence=1&isAllowed=y%0Ahttps://repositorio.ufsm.br/bitstream/handle/1/8314/LOEBLEIN%2C LUCINEIA CARLA.pdf?sequence=1&isAllowed=y%0Ahttps://antigo.mdr.gov.br/saneamento/proees](https://repositorio.ufsc.br/xmlui/bitstream/handle/123456789/167638/341506.pdf?sequence=1&isAllowed=y%0Ahttps://repositorio.ufsm.br/bitstream/handle/1/8314/LOEBLEIN%2C%20LUCINEIA%20CARLA.pdf?sequence=1&isAllowed=y%0Ahttps://antigo.mdr.gov.br/saneamento/proees)>
- [3] Hadiyanti, Puji, 'PERSPEKTIF\_Vol17-2008', *Jakarta State University Educational Science Perspectives* , 17.April (2008), 1–10
- [4] Hakim, Arif Rahman, Iman Surya, and Nur Hasana, 'The Role of the Village Head in Increasing Community Participation in Development in Makmur Jaya Village, Kongbeng District, East Kutai Regency', *Government Science* , 6.3 (2018) , 1111–24
- [5] Harjo, Budi, 'Model for Building Independent Villages', *Journal of Social and Humanist Sciences* , 2.1 (2017), 27–35
- [6] Jaelani, Ahmad, Hamdan Fauzi, Hety Aisah, and Qiqi Yulianti Zaqiyah, 'USE OF ONLINE MEDIA IN THE PROCESS OF PAI TEACHING AND LEARNING ACTIVITIES DURING THE COVID-19 PANDEMIC (Literature Study and Online Observation)', *IKA PGSD Journal (PGSD Alumni Association) UNARS* , 8.1 (2020), 12 <<https://doi.org/10.36841/pgsdunars.v8i1.579>>
- [7] Lamangida, Trisusanti, Muh Firyal Akbar, and Hasna Hasan, 'Leadership of Village Heads in Developing Bandung Rejo Village, Boliyohuto District', *Public: (Journal of Administrative Sciences)* , 6.1 (2017), 68 <<https://doi.org/10.31314/pjia.6.1.68-78.2017>>
- [8] Mahayana, Wayan, 'The Role of Village Heads in Improving Village Development in Bumi Rapak Village, Kaubun District, East Kutai Regency', *EJournal of Government Science* , 1.1 (2013), 400–414 <[ejournal.ip.fisip-unmul.org](http://ejournal.ip.fisip-unmul.org)>
- [9] Building, Internal Dimensions, Management Transparency, Village Funds, Nurul Khofifatur Rofiah, Dina Suryawati, and Hermanto Rohman, 'Dimensions of Building Transparency in Village Fund Management - Nurul KR, Dina S, Hermanto R', 7.1 (2023), 46–60
- [10] Muryusna, 'The Leadership Role of Village Heads in Managing Village Empowerment Programs Towards Independent Villages (Case Study in Pekan Kamis Village, Tembilahan Hulu District) Indragiri Hilir Regency', *Journal of Public Administration and Bureaucracy* , 1.2 (2014), 100–110
- [11] Nainggolan, Samuel Dharma Putra, 'The Position of the Village Head as Justice of the Peace', *University of Bengkulu Law Journal* , 3.1 (2019), 54–67 <<https://doi.org/10.33369/ubelaj.v3i1.4798>>
- [12] Nur Arifah, Miratun, and Nugrahani Kusumastuti, 'Strategy to Accelerate Independent Village Development: Study in Kemadang Gunungkidul Village', *Journal of Community Empowerment: Media for Thought and Da'wah for Development* , 2.1 (2019), 169–88 <<https://doi.org/10.14421/jpm.2018.021-09>>
- [13] Nurcholis, Hanif, 'Village Government: A Fake Government Unit in the State Administration System of the Republic of Indonesia', *Politica* , 5.1 (2014), 1–19
- [14] Paru Selni, Kaunang Markus, Sumampouw Ismail, 'The Role of the Village Head in Implementing Development in Lintasabu Village, Lintasabu District', *Journal of the Department of Government Science* , 2.3 (2019), 1–11
- [15] Pujaastawa, Ida Bagus GDE, 'Interview and Observation Techniques for Collecting Information Material', *Udayana University* , 2016, 4 <[https://simdos.unud.ac.id/uploads/file\\_penelitian\\_1\\_dir/8fe233c13f4addf4cee15c68d038aeb7.pdf](https://simdos.unud.ac.id/uploads/file_penelitian_1_dir/8fe233c13f4addf4cee15c68d038aeb7.pdf)>
- [16] Robert, By, and E Bob Brown, 'No Title', 1, 2004, 1–14
- [17] Rokhayati, Isnaeni, Harsuti Harsuti, Ratna Pujiastuti, Sodik Dwi Purnomo, Bagus Adhitya, and Krisnhoe Sukma Danuta, 'Financial Management System as a Strategy for Strengthening Community MSMEs in Kutaliman Village, Kedungbanteng District, Banyumas Regency', *Indonesian Community Service Journal* , 2.4 ( 2022), 1197–1202 <<https://doi.org/10.54082/jamsi.395>>
- [18] Saepudin, Encang, Ninis Agustini Damayani, and Agung Budiono, 'Participation of Communities toward the Village Food Independent Program in Bandung Regency', *ISSN Social Sciences and Humanities* , 20 No.1.1 (2018), 86–94
- [19] Samaun, Riyanti, Bala Bakri, and Achmad Risa Mediansyah, 'Village Government Efforts to Encourage

- 
- Community Participation in the Development of Oluhuta Village, Atinggola District, North Gorontalo Regency', *Hulondalo Journal of Government and Communication Sciences* , 1.1 (2022), 18–33 <<https://doi.org/10.59713/jipik.v1i1.18>>
- [20] Sari, Puput Purnama and Lutfi Basit, 'Village Head Organizational Communication in Building Village Community Awareness of Village Development', *Interaction* , 2 (2018), 47–60
- [21] Strauss, Anslem, and Juliet Corbin, 'Technology, Body of Assessment and Application', *Individual Or Semi-Communal Domestic Wastewater Treatment* , 2007, 189–232
- [22] Styaningrum, Farida, 'The Concept of a Community Economic System in Empowering Indonesian MSMEs', *E-Journal of Economics and Business, Udayana University* , 10.8 (2021), 565 <<https://doi.org/10.24843/eeb.2021.v10.i08.p01>>
- [23] Susanti, Martien Herna, 'The Role of Village Facilitators in Encouraging Community Initiatives and Participation Towards an Independent Village in Gonoharjo Village, Limbangan District, Kendal Regency', *Integralistik* , 28.1 (2017), 29–39 <<https://doi.org/10.15294/integralistic.v28i1.11809>>
- [24] Wahyu, I Putu Mantraman, Piers Andreas Noak, and Tedi Erviantono, 'The Role of Village Elites in Participation at the Local Level in the Formulation of Musrembang in Blahbatuh Village, Gianyar Regency', *Politika Udayana* , 1.1 (2016), 8
- [25] Zakiyah, Ni'matus, Liana OKtavia, Fatkhul Khairiyah, and Muhammad Afthon Iman, 'Effectiveness of the Implementation of Social Assistance from the Government to Communities Affected by Covid-19 in Gendongarum Village, Kanor District, Bojonegoro Regency', *Public Spirit: Journal of Public Administration* , 15.2 (2020), 97 <<https://doi.org/10.20961/sp.v15i2.43501>>